

January 4, 2008

Mr. Samuel Podberesky
Assistant General Counsel for
Aviation Enforcement and Proceedings
U.S. Department of Transportation
1200 New Jersey Avenue, SE
Washington, DC 20590

Subject: NOI to form an Advisory Committee

Dear Mr. Podberesky:

In response to the Department of Transportation's December 17, 2007 Notice of Intent (NOI) to form an Advisory Committee, on behalf of Spirit Airlines, I hereby nominate Martin Harrison, our Executive Vice President and Chief Operating Officer for membership on the National Task Force to develop model contingency plans to deal with "lengthy airlines on-board ground delays."

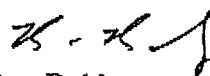
As a result of Spirit's significant international presence, which continues to grow, it is essential that Spirit be a member of this task force. Spirit is a unique low-fare carrier in that we are the fastest growing low-fare carrier in Puerto Rico, the Caribbean and Latin America connecting passengers to and from international destinations. As a result of that growth, Spirit is now also the largest carrier in Fort Lauderdale. We connect our FLL service to small, medium and large markets throughout the country. Our system presents unique issues for dealing with ground delays.

As the Department considers approaches to address on-board delays, it is essential that the issues faced by Spirit are considered in each step of the process.

Martin Harrison will participate in the Task Force in good faith and work with all Task Force members to review and consider addressing passenger needs and service proposals consistent with the public interest.

Attached is a copy of Martin Harrison's résumé.

Very truly yours,



Ben Baldanza
President & CEO
Spirit Airlines, Inc.

Attachment

**Résumé of
Martin Harrison
Spirit Airlines**

Martin Harrison joined Spirit as Executive Vice President and Chief Operating Officer in August, 2007. Harrison formerly served in a number of key operational roles at Europe's successful Low Cost Carrier, easyJet airlines. As Head of Crew Resource Planning he was responsible for the budgetary and operational delivery of the airline crew supply chain, and as Head of Network Operations held overall responsibility for daily Operational Control. Harrison previously served on major procurement and out-sourcing activities as Operations Business Manager. Prior to easyJet, Harrison held maintenance and engineering roles at British Airways. Harrison holds a Master of Science in Aerospace Management from Bristol University, and is a registered Chartered Engineer, through membership of the British Royal Aeronautical Society.