



U.S. Department
of Transportation
Federal Aviation
Administration

Air Carrier Certificate

This certifies that

BOSTON-MAINE AIRWAYS, CORP.
d/b/a PAN AM
14 AVIATION AVENUE
PORTSMOUTH, N.H. 03801

has met the requirements of the Federal Aviation Act of 1958, as amended, and the rules, regulations, and standards prescribed thereunder for the issuance of this certificate and is hereby authorized to operate as an air carrier and conduct common carriage operations in accordance with said Act and the rules, regulations, and standards prescribed thereunder and the terms, conditions, and limitations contained in the approved operations specifications.

This certificate is not transferable and, unless sooner surrendered, suspended, or revoked, shall continue in effect indefinitely.

By Direction of the Administrator.

Certificate number: B16A009J

Effective date: JUNE 16, 1999

Issued at: NE05


ANTHONY E. LICUORI
(Signature)

MANAGER
(Title)

NE-FSDO-05
(Region/Office)